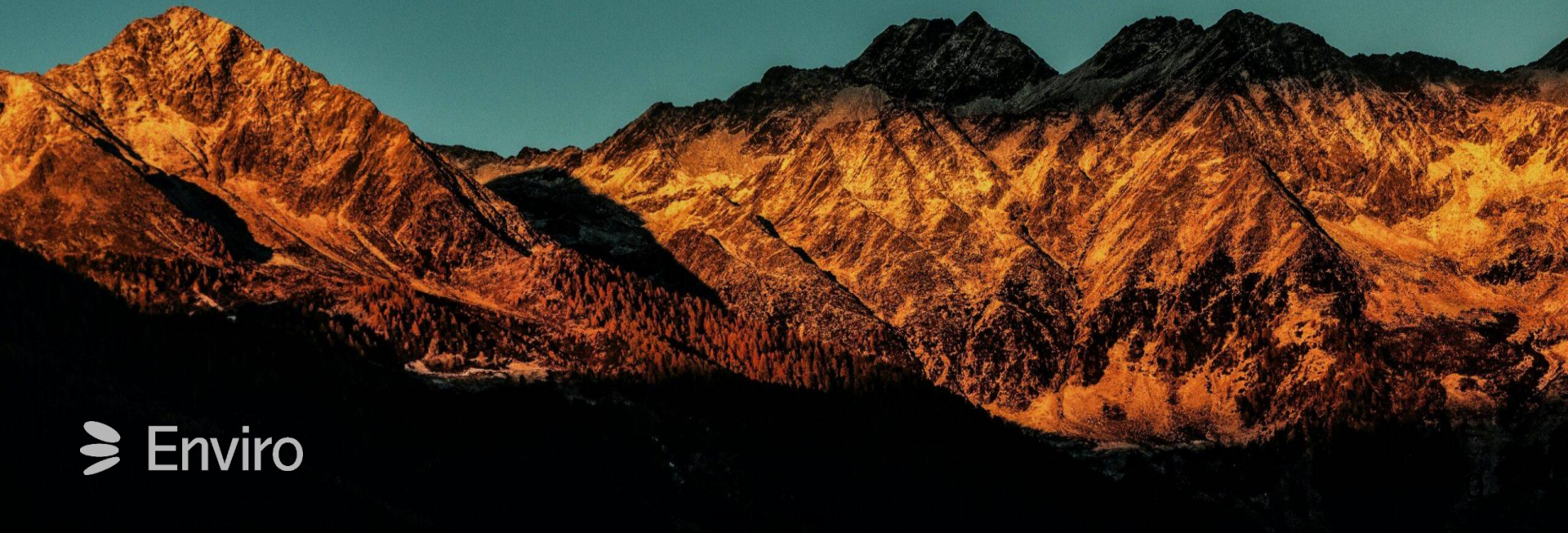


Scandinavian Enviro Systems

A world without waste

Investor Meeting | May 25th, 2025



Kort info rörande dagens möte

- Presentation följt av frågestund
- Frågor
 - Chat – använd webcastlänken
 - Muntligt – använd telefonkonferenslänken och tryck # 5 för att ställa dig i kö
- Mötet avslutas ca kl 17:30
- Dagens presentation spelas in
- Presentationsmaterial kommer att läggas ut på hemsidan



Today's team from Scandinavian Enviro System



Fredrik Emilson | CEO



Fredrik Aaben | CFO



Mårten Wikforss | Head of IR

Agenda

Enviro in brief

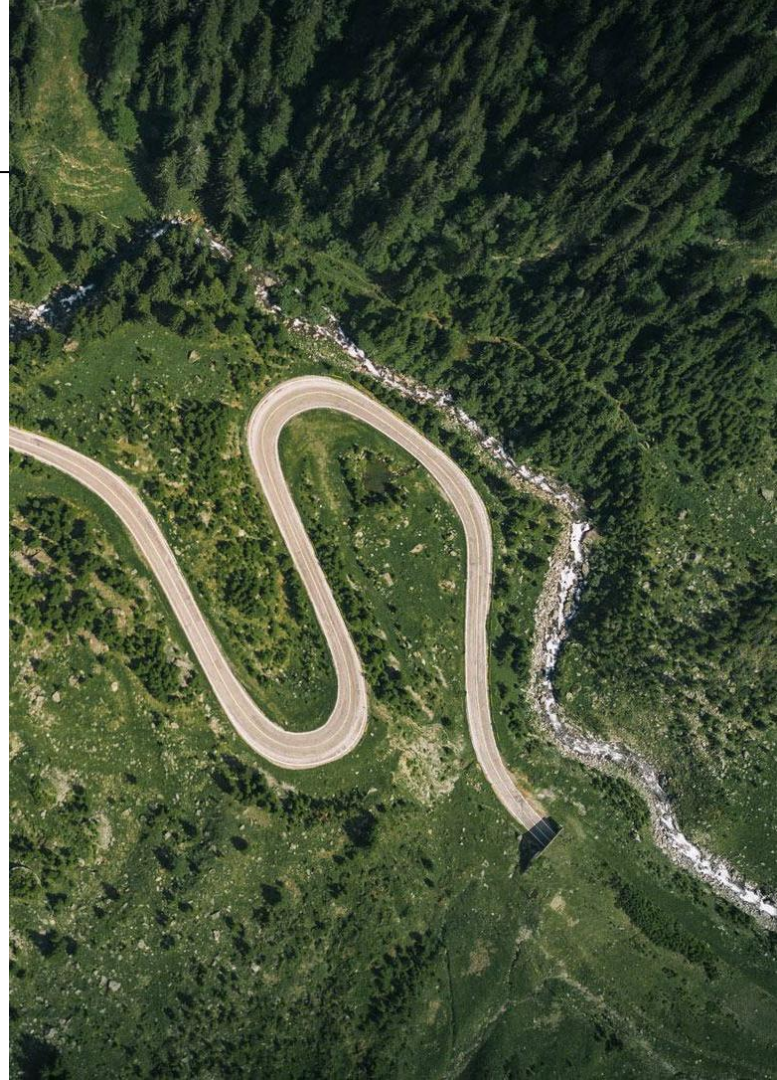
Strategy update

Roles and responsibilities for European expansion

Uddevalla update

Enviro's financing needs

Rights issue transaction



Enviro's mission is based on three core components

1

Creating the world's largest recycling group for End-Of-Life Tires, based on Enviro's leading pyrolysis technology

(by)

2

Turning Waste into Value by means of a solid financial business case in an equity efficient set-up

(while)

3

Solving a major environmental problem and creating **circularity for fossil depending industry's value chains**



Creating the world's largest recycling group for End-Of-Life Tires

Enviro in brief

- 
Proven pyrolysis technology: 20+ year track record of pyrolysis innovation and engineering – with a world-leading pyrolysis platform and modular production process
- 
Enviro is the technology and IP owner and remains responsible for R&D – cemented role as leader in recovering tire pyrolysis oil (TPO) and recovered carbon black (rCB) from End-Of-Life (ELTs)
- 
Michelin: Leading sustainable tire manufacturer has been a principal shareholder and partner since 2020
- 
Turning Waste into Value while solving circularity for the tire industry value chain
- 
Recycled output products have been tested and verified by industry majors, showcased by signed customer agreements of SEK 2 billion
- 
Becoming a key supplier within industrial sustainability and contributing to European strategic autonomy
- 
The Åsensbruk plant: testing and commercial production to Volvo since 2016 and Michelin since 2020

~90%

Reduction in CO₂ vs fossil carbon black

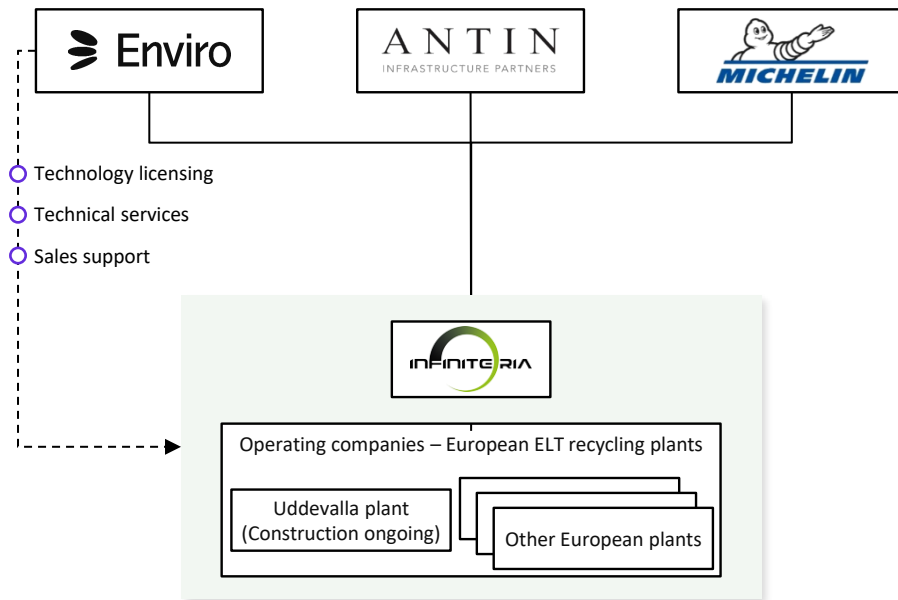
1m

Tonnes of ELTs to be recycled by Infiniteria

c. 7%

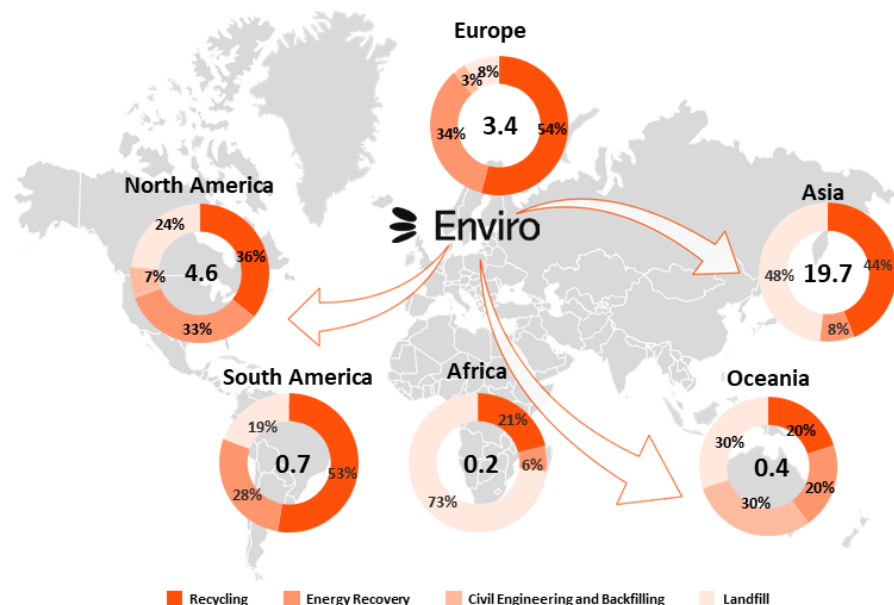
Stake in Infiniteria¹

Ownership and strategic partnership with Infiniteria – target structure



Market dynamics and securing of feedstock drives our growth strategy

Global ELT volumes are massive



Source: Company information

Potential for rCB demand to reach 1 million tons by 2030



Michelin, Bridgestone see potential for rCB demand to reach 1m tonnes by 2030

28 Nov 2022

Share: [Twitter](#) [Facebook](#) [LinkedIn](#) [Email](#)

But existing rCB specs do not allow for total substitution of virgin carbon black



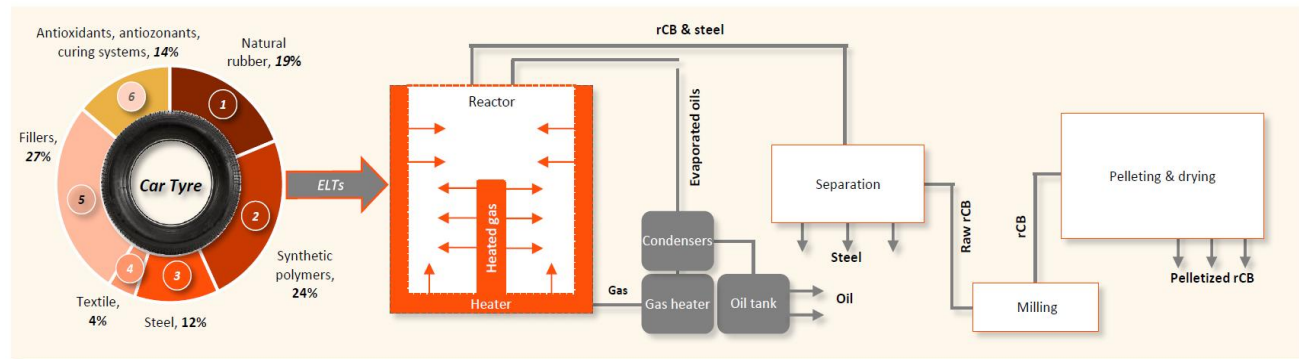
Berlin – Bridgestone and Michelin believe demand for recovered carbon black (rCB) could reach 1 million tonnes by 2030 – if recycling technologies continue to develop over the coming years.





Existing capacity to produce rCB that meets tire makers' specifications was small compared to the total carbon black market, they said a joint presentation at the Smithers Recovered Carbon Black Conference, held 16-17 Nov in Berlin.

The two tire majors, which have been pushing for a global alliance to promote the use of rCB since last year, added that existing rCB specifications do not allow for "total substitution" of all grades of virgin carbon black.

Extracting recovered raw materials from end-of-life tyres

Pyrolysis – from End-Of-Life Tires to recycled raw materials



Product	 <p>Tyre pyrolysis oil (50%)</p>	 <p>Recovered carbon black (30%)</p>	 <p>Steel (15%)</p>	 <p>Gas (5%)</p>
Commentary	<p>Polymers coupled with vulcanization chemicals and textiles are transformed into oil, where natural rubber is the main component that builds up the bio content in the oil</p>	<p>Fillers (mainly carbon black and silica) along with some of the vulcanization chemicals (zinc and sulfur) builds up the recovered carbon black</p>	<p>Steel is separated from the raw rCB and compacted into transportable bales</p>	<p>Origin from polymers and vulcanization chemicals</p>

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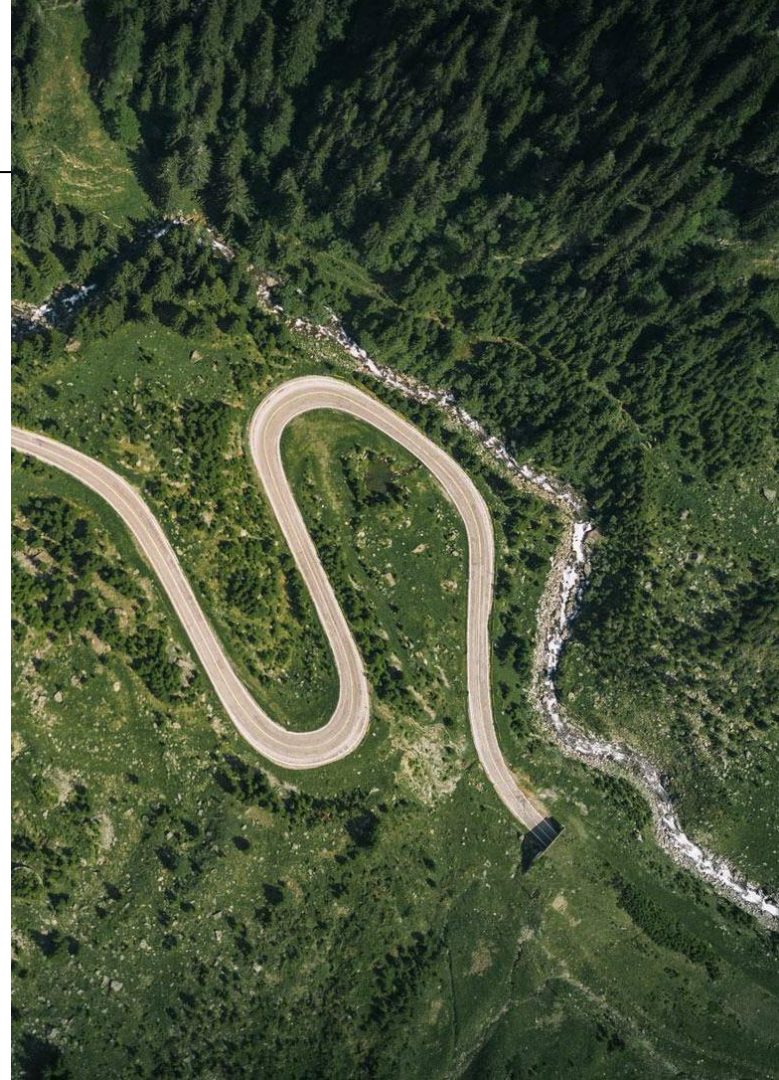
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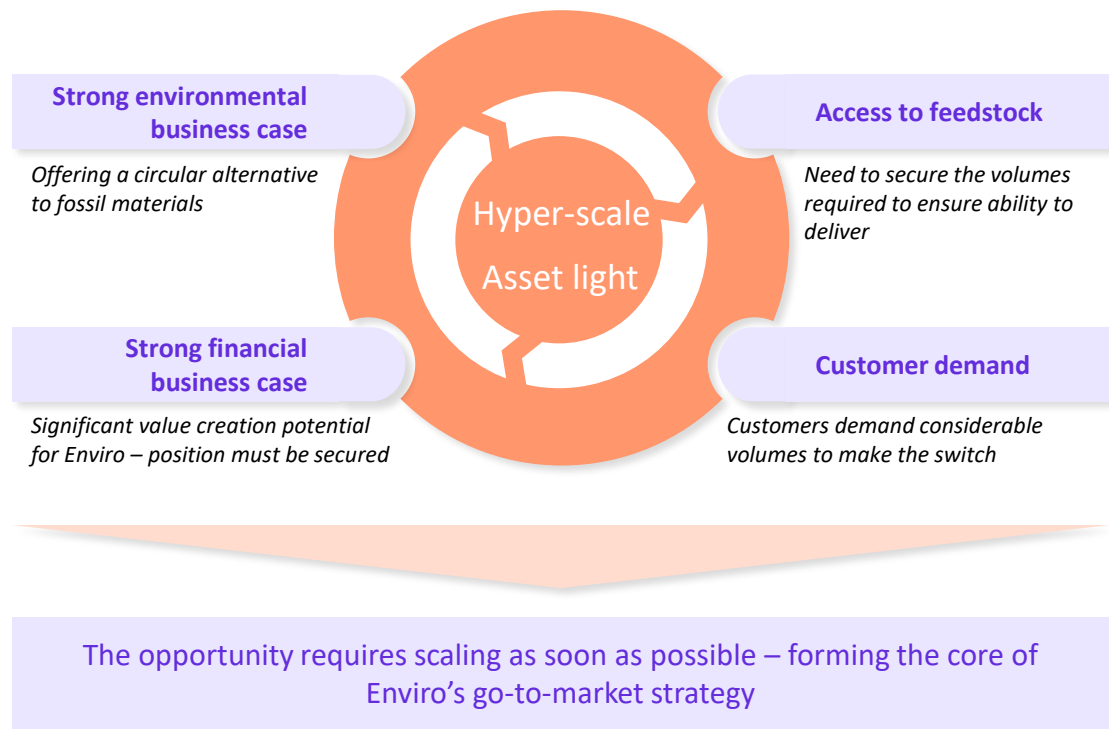
Uddevalla update

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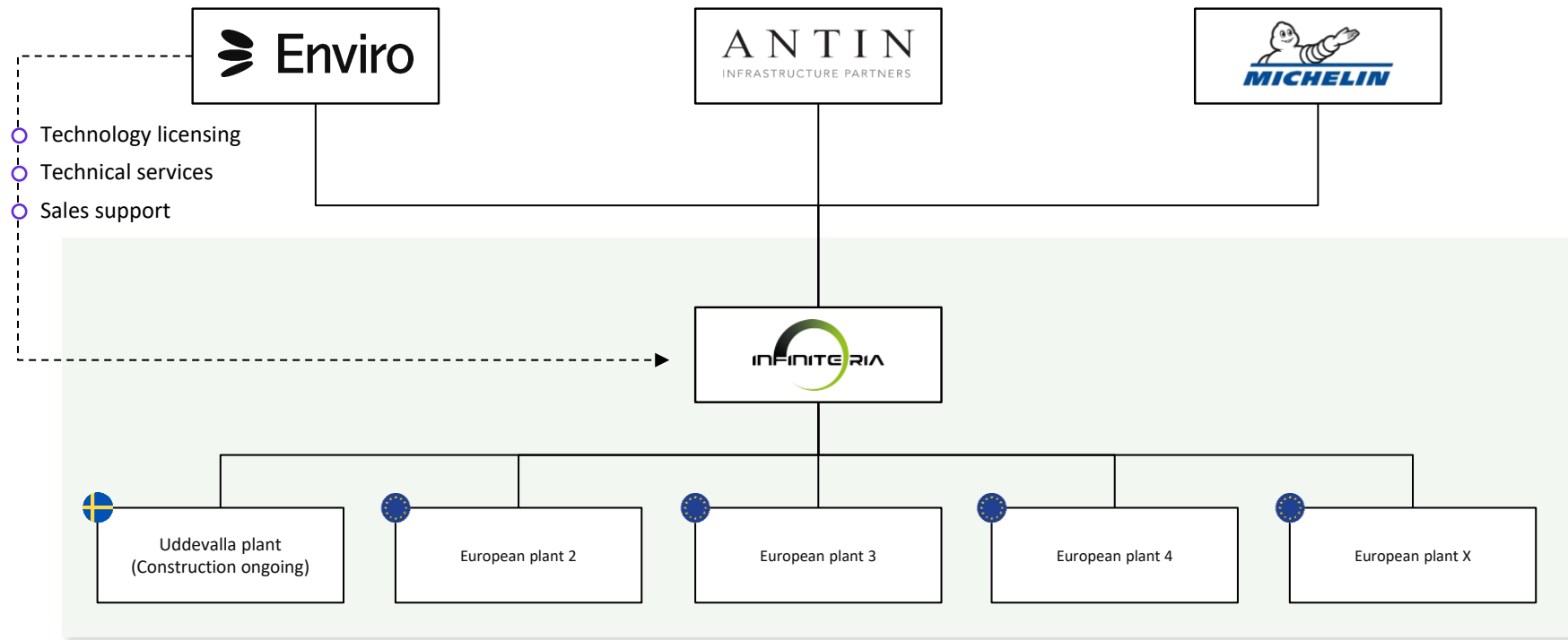


Drivers of Enviro's go-to-market strategy



Illustrative picture of the European go-to-market structure

Ownership and strategic partnership with Infiniteria – target structure with single plant subsidiaries of Infiniteria



Target plant economics: Enviro's technology unlocks very substantial values

Revenue

EUR c.60m | Revenue

- Projected revenue for standard (c. 70kt p.a.) plants
- Current spot prices
 - Recovered Carbon Black c. EUR 1,500 per tonne
 - Tyre Pyrolysis Oil c. EUR 800 per tonne



Margin



c.60% | EBITDA-m¹

- Projected EBITDA margin for standard (c. 70kt p.a.) plants
- Plant economics before overhead and license/royalty costs

The solution offered by Enviro deliver significant environmental benefits

Estimated annual output based on one million tonnes of ELT

~6 TWh

energy content of
produced TPO

~93%

lower CO₂ emissions
compared to vCB

~1.1m-tonne

reduction in CO₂ emissions
annually

Sustainable development goals

Enviro's technology is actively contributing towards 9 SDGs



Solving an environmental problem

**Solving OEMs' sourcing and sustainability
commitment**

**Radically lower CO₂ footprint vs fossil
alternative**

Key risks mitigated through joint venture structure and rollout setup

Financial risk mitigation

Milestones and service fees

- Enviro receives milestones and will receive service fees for services sold to Infiniteria, limiting downside exposure
- Effective cost reduction from current levels

New and significant revenue from asset fees

- Asset fees compensating Enviro for use of technology
- Asset fee not dependent on ownership in Infiniteria

Financial income and enterprise value

- Highly cash generative business at scale
- Strong value appreciation expected for Enviro's shares in Infiniteria, valuation expected to be in line with high growth ventures

Financial risk related to undertaking reduced

Operational risk mitigation

Infiniteria operations

- Plant operations and support functions kept in Infiniteria, reducing complexity

Antin experience

- Antin has an extensive track record in developing infrastructure projects

Maintained control

- Enviro will remain in control of technology and its areas of expertise

De-risked operations

Technological risk mitigation

Previous scale-ups successful

- Previous increases to reactor size have been successful
- Modularity of plants facilitate increasing plant capacity

Business and technical due diligence

- Antin has chosen Enviro as its partner after a long and thorough due business and financial diligence process
- External technical consultants have verified technology

Michelin endorses product quality

- Through successful production tests, supply agreements for rCB and TPO, and its 16% ownership in Enviro, Michelin offers a powerful proof of quality

Proven and verified viability

Enviro's key near-term focus areas, 2025 - 2026



Short term financing



Reach successful PAC
for Uddevalla plant



Identify and negotiate
next
3-5 sites in European
roll out



Secure long-term
financing



Build Enviro's revenue
and cash flow via
services to Infiniteria



Industrialize and
finalize Master
Blueprint



Get FID for plant no 2
(preliminary UDD 2)

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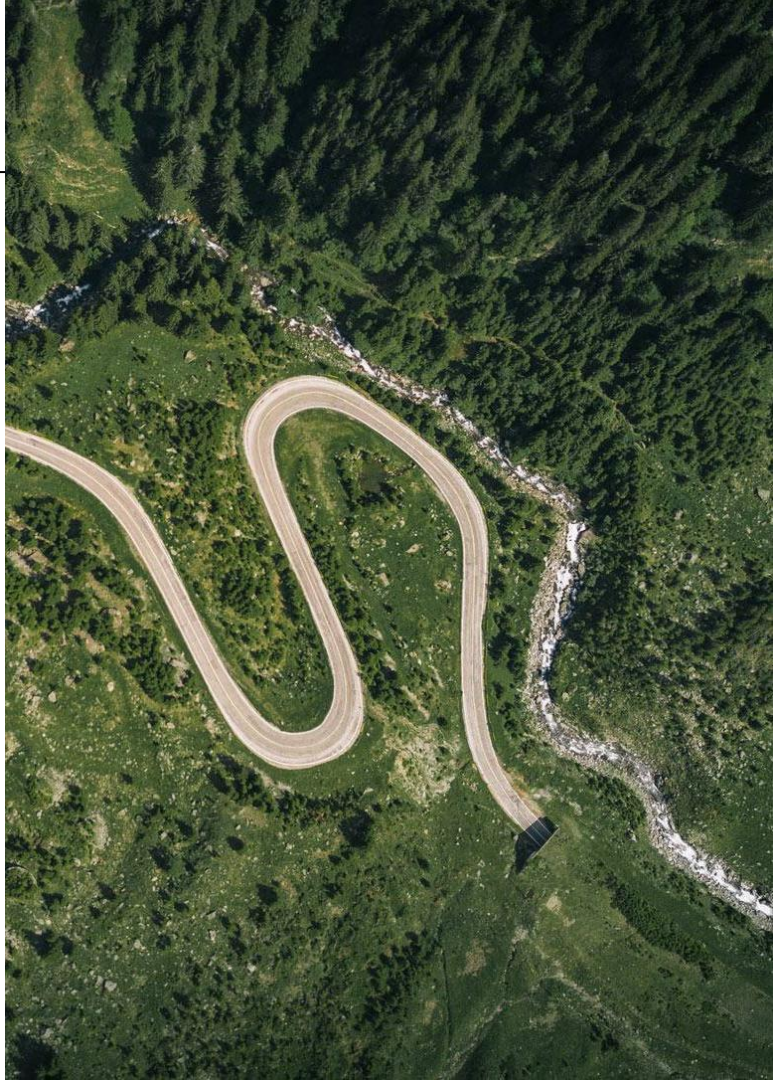
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A European Joint Venture with significant value creation potential



The joint venture targets a 1,000,000-tonne annual end-of-life tire recycling capacity – ca 1/3 of European supply

Enviro and Antin Infrastructure Partners to establish the first step for world's first large-scale recycling group in Europe, supported by Michelin

Offering a European supply of valuable, sustainable resources, supporting strategic autonomy



Aim to recycle
~ 30%
of annual End-Of-Life
tires in Europe

SEK 2 billion
multi-year off-take agreements



Contribute to European
strategic autonomy

Roles and responsibilities

	 Enviro	 ANTIN INFRASTRUCTURE PARTNERS	
Develop Blueprint incl platform	Sole responsibility		
Build plant	Initial plant (-s)		Gradually takes larger responsibility for building plants
Operate plants in Europe (Excl. Åsensbruk)			Sole responsibility
Finance EU expansion	In collaboration with Antin and banks	Primarily responsible – in collaboration with Enviro and banks	
Service European plants	Provide services		Perform maintenance
Scale in Europe			Sole responsibility
Finance expansion outside Europe	Sole responsibility		
Scale outside Europe	Sole responsibility		

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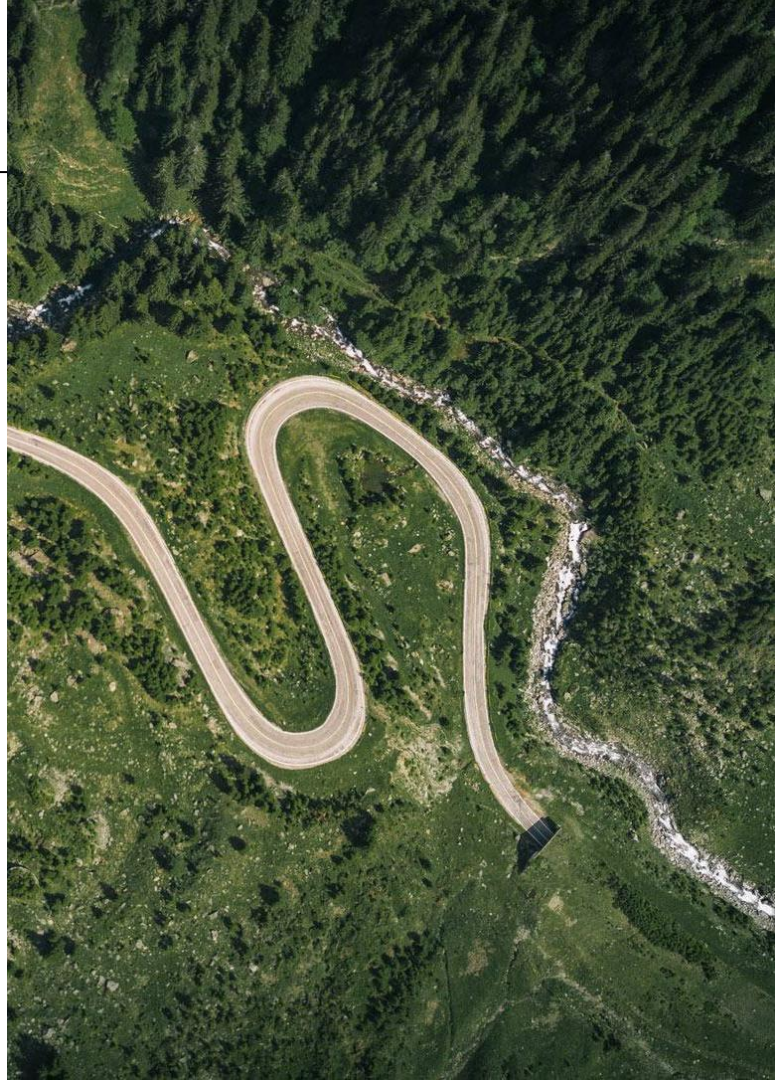
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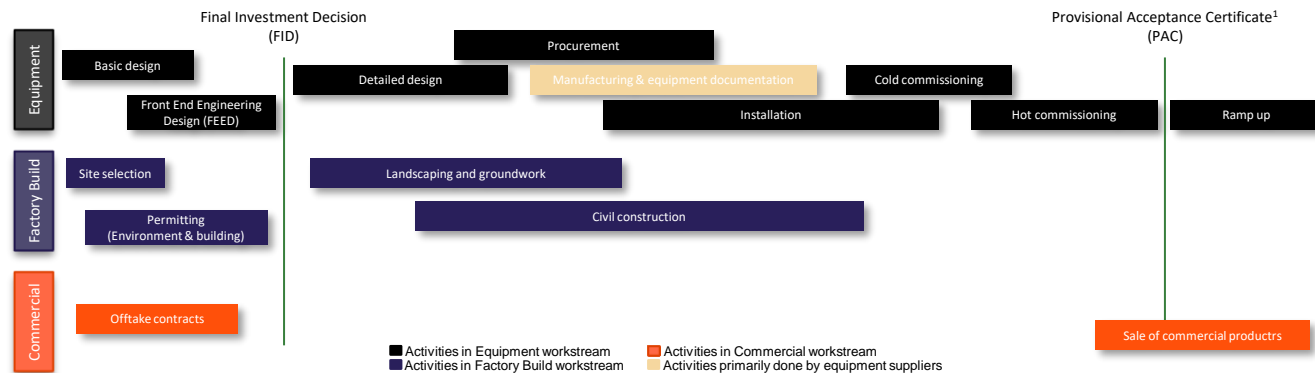


The Uddevalla plant construction is well underway – first full-scale plant

Constructing the first large scale plant

- Enviro acts as project manager for first plant to Infiniteria
- 34,500 tonne capacity fully operational
- 5 reactors in Uddevalla 1, with possibility to double the capacity
- FID taken on February 6, 2024, and planned to be operational towards the end of 2025
- A majority of capacity already committed through off-take agreement amounting to SEK 2 billion
- Plant to include laboratory and offices
- Uddevalla 1 represents generation 5 of Enviro's Pyrolysis technology – the smallest relative increase in reactor size to date
- Uddevalla 1 recovered materials will reduce emissions by >90% of CO2 vs fossil carbon black and >70% for TPO

Illustrative and highly simplified project plan



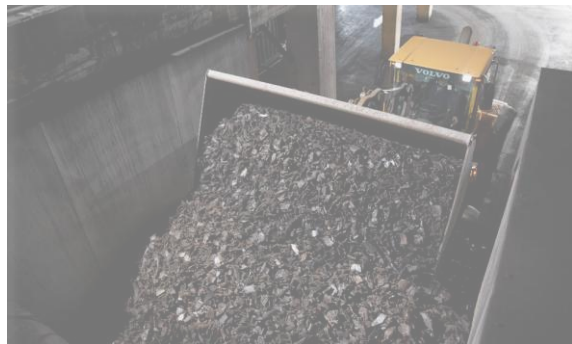
¹ Corresponds to about 65% of installed capacity

Update on economics for Uddevalla

Enviro's milestone revenues

SEK 150 m | Milestones¹

- First milestones are received in 50/50 split between cash and shares in Infiniteria
- A few more milestones with compensation split 50/50% between cash and shares
- Last milestones are cash only



Source: Company information

¹ Enviro's compensation in the form of Milestones so far.

² The proceeds from the option will go to Infiniteria. The strike price, currently EUR ~30m, is variable and contingent on i.a. the total invested amount and an interest component. Enviro is reviewing its capital structure to finance exercising the option.

Liquidity in Infiniteria



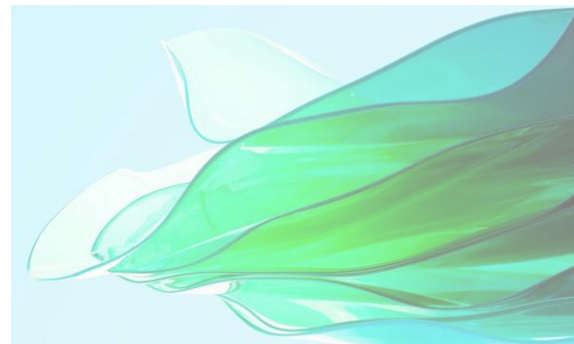
EUR 75m | Invested

- Cash amount invested in Infiniteria
- Used to finance construction of Uddevalla and build-up of Infiniteria's organisation
- Construction of future plants expected to be more efficient due to modular design

Enviro's ownership in Infiniteria

7% / 8% | Ownership

- Enviro's approximate ownership in Infiniteria, in capital and votes respectively
- Share received as payment for SEK 75m in cost reimbursements and milestone payments
- Enviro has the option² to increase its ownership share to ~30%



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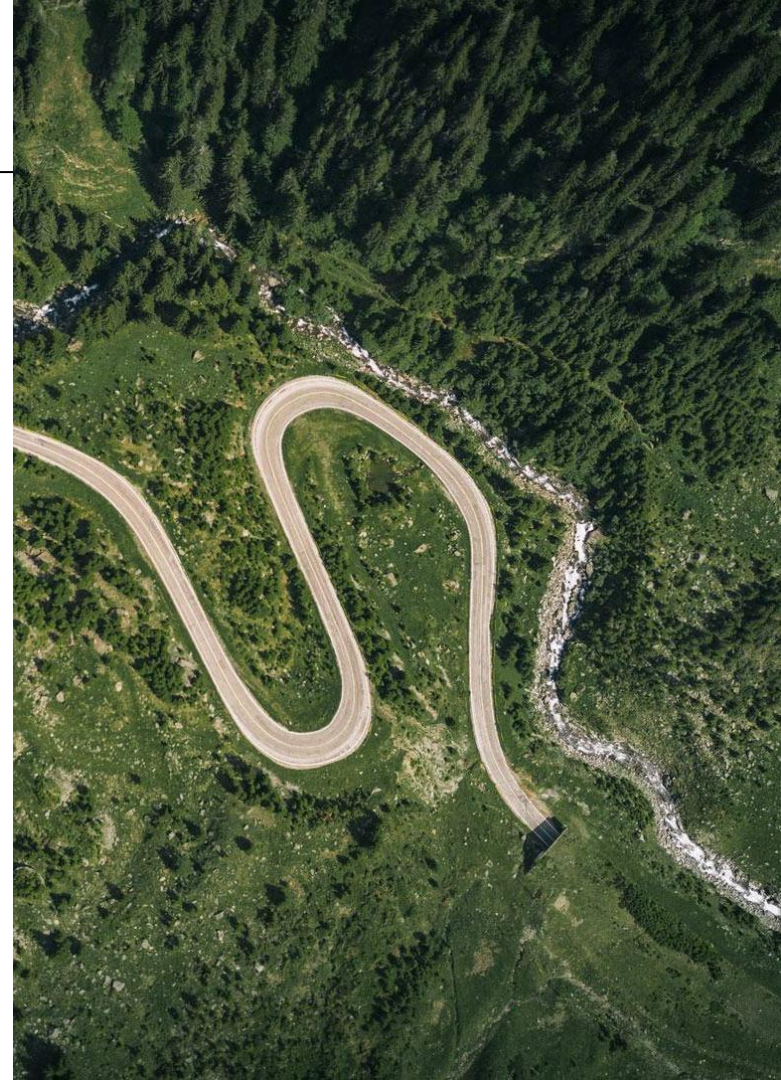
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Substantial financial upside for Enviro – three main value drivers



Enviro has great opportunities to unlock very substantial shareholder value but it will require financing

Main buckets driving financing needs

- Enviro's ownership in Infiniteria
 - Exercise call option in Infiniteria | 2026 | (CS)
 - Defend shareholding in Infiniteria in future equity issuances | 2027 and onwards | (CS & SE)
- Enviro's core capabilities
 - Continued construction of the plant in Uddevalla to hand over to Infiniteria
 - Finalizing the blueprint of Enviro's technology related to the European rollout and modular plant concept
 - Building development, deployment and service organization
- Enviro's going concern/general corporate purposes
- Enviro's entry into next geography

Main levers impacting Enviro's financing requirement for JV expansion

Capital structure

- Infiniteria has only been financed through equity to date
- The involved parties plan to introduce debt financing to Infiniteria's capital structure when operations mature and such financing becomes available at favorable terms
- Enviro assesses that approximately 60-70% of future investments will be financed through debt – easing financial burden of Enviro significantly

Cash flow from operating assets

- As plants become operational, the attractive profitability and corresponding cash flows of Enviro's technology may support further expansion

Speed of expansion

- Timing of financing need in Infiniteria is largely determined by the speed of the planned rollout
- Acting on the market opportunity and starting generating cash flows is weighted against the attached larger financing need in the short term

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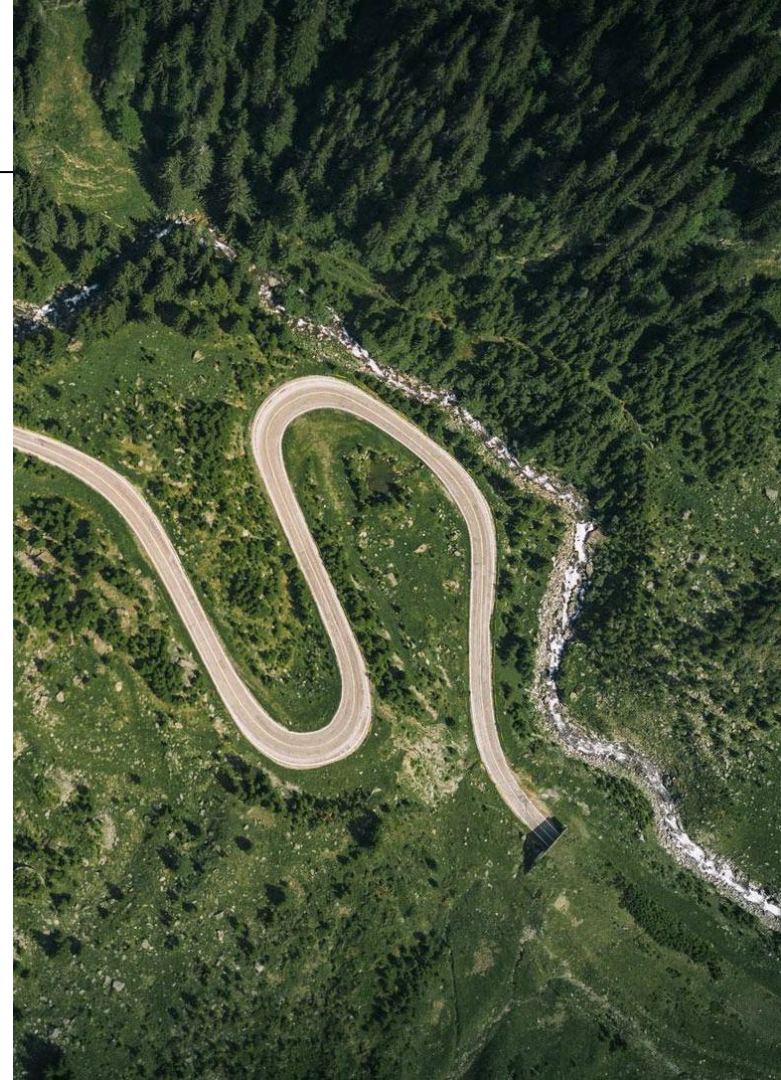
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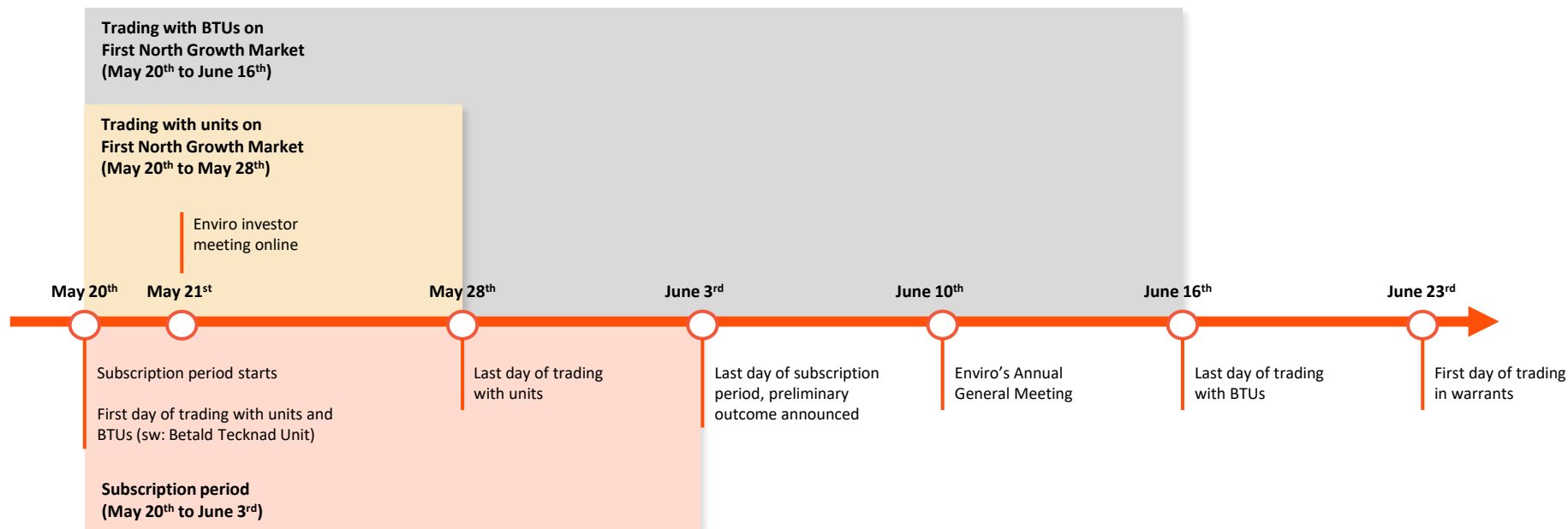
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Timeline for the ongoing rights issue



Key terms of the ongoing rights issue

Rights issue details¹

Number of shares in Enviro pre transaction	806,615,589 shares
Number of shares giving right to one unit	9
Definition of one unit	4 new shares and 1 warrant (Sw. teckningsoption)
Step 1 of the transaction – subscription for new shares	
Subscription price per new share	SEK 0.83
Total subscription price per unit	SEK 3.32 (i.e. 4 x 0.83)
Number of new shares issued in step 1 of transaction	358,495,816
Number of shares post step 1 of transaction	1,165,111,405
Maximum gross proceeds from new shares	SEK 297.6m
Step 2 of the transaction – exercise of warrants	
Strike/subscription price for warrant	70% of VWAP ² during measurement period
Maximum subscription price	SEK 1.25 per share
Number of new shares issued in step 2 of transaction	89 623 954 shares
Number of shares om Enviro post step 2 of transaction	1,254,735,359 shares
Maximum gross proceeds from warrants	SEK 112.0m

Source: Company information

Notes: 1) New shares and proceeds from rights issue and warrants assume that the rights issue is fully subscribed. 2) Volume weighted average price.

Use of net proceeds from the rights issue

10-15%

Repayment of the Bridge Loan including associated interest and fees

15-20%

Continued construction of the plant in Uddevalla to hand over to Infiniteria

10-20%

Finalizing the blueprint of Enviro's technology related to the European rollout and modular plant concept which will also form the basis for further expansion outside Europe

5-10%

Developing a comprehensive service offering for Infiniteria

5-10%

Continued development and enhancement of Enviro's technology to safeguard continued technological lead

30-35%

Strengthen the Company's working capital

Key investment highlights



1

Technology proven in commercial application at plant since 2016 with world-leading technology and modular production process

2

Massive market potential with around 3.4 million tonnes of end-of-life tires annually in Europe alone

3

European rollout of recycling plants through Infiniteria with strong financing partner and industry scaling expert infrastructure private equity firm Antin

4

Firm, long-term multi-year supply agreements secured for TPO and recovered Carbon Black with Michelin, Nokian Tyres, Preem, and H&R – totaling SEK ~2bn

5

Huge potential beyond Europe – already recognized by new potential co-investors and partners

6

High margin business model turning waste to high value material – significant leverage potential



Q&A



