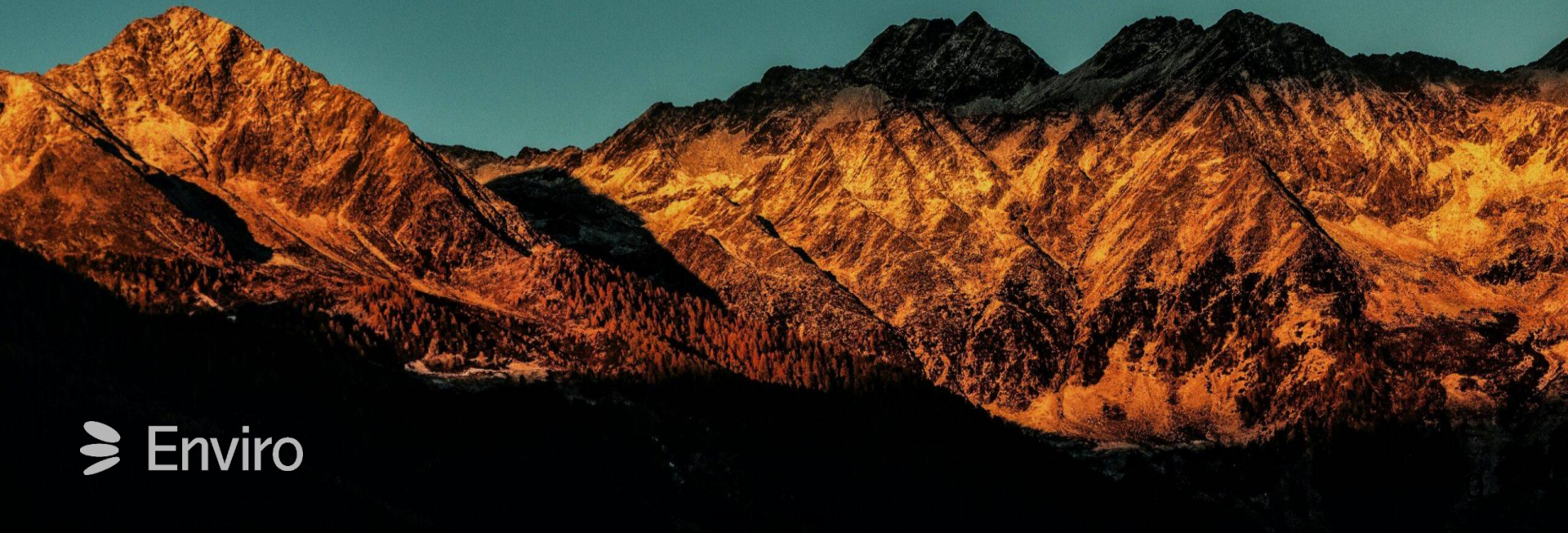


# Scandinavian Enviro Systems

Creating the world's largest recycling group for End-Of-Life Tires

Pareto Securities 32<sup>nd</sup> Annual Energy Conference | Oslo, Norway | September 2025



## Today's team from Scandinavian Enviro System

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Fredrik Aaben | CFO



Mårten Wikforss | Head of IR

## Enviro's mission is based on three core components

- 1 **Creating the world's largest recycling group for End-Of-Life Tires, based on Enviro's leading pyrolysis technology**
- 2 **Turning Waste into Value** by means of a solid financial business case in an equity efficient set-up
- 3 Solving a major environmental problem and creating **circularity for fossil depending industry's value chains**





# Creating the world's largest recycling group for End-Of-Life Tires

## Enviro in brief

-  **Enviro** **Proven pyrolysis technology:** 20+ year track record of pyrolysis innovation and engineering – with a world-leading pyrolysis platform and modular production process
  
-  **IP** **Enviro is the technology and IP owner** and remains responsible for R&D – cemented role as leader in recovering tire pyrolysis oil (TPO) and recovered carbon black (rCB) from End-Of-Life (ELTs)
  
-  **Michelin:** Leading sustainable tire manufacturer has been a principal shareholder and partner since 2020
  
-  **Turning Waste into Value** while solving circularity for the tire industry value chain
  
-  **Recycled output products have been tested and verified** by industry majors, showcased by signed customer agreements of SEK 2 billion
  
-  **Becoming a key supplier** within industrial sustainability and contributing to European strategic autonomy
  
-  **The Åsensbruk plant:** testing and commercial production to AB Volvo and Volvo Cars since 2016 and Michelin since 2020

**~90%**

Reduction in CO<sub>2</sub> vs fossil carbon black

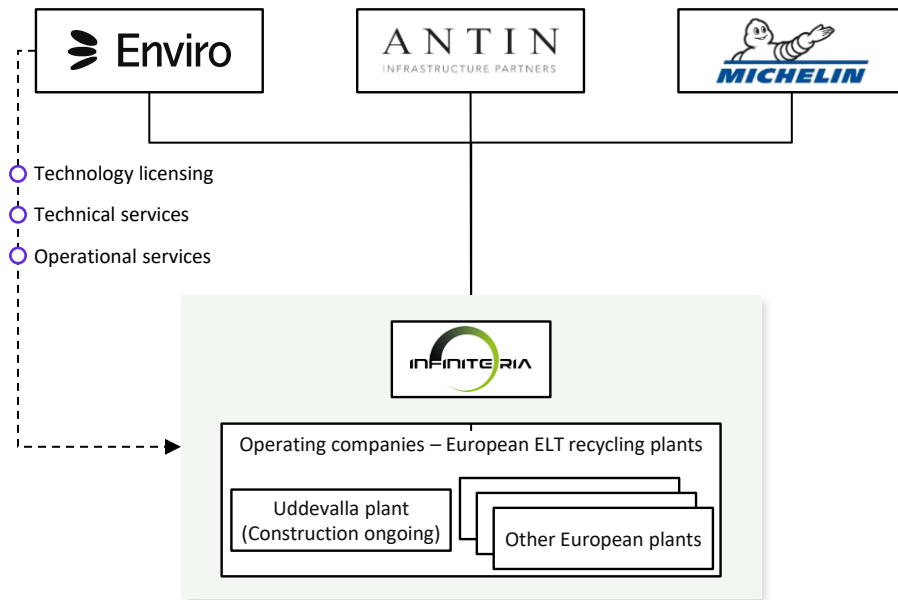
**1m**

Tonne of ELTs to be recycled yearly in Europe

**c. 7%**

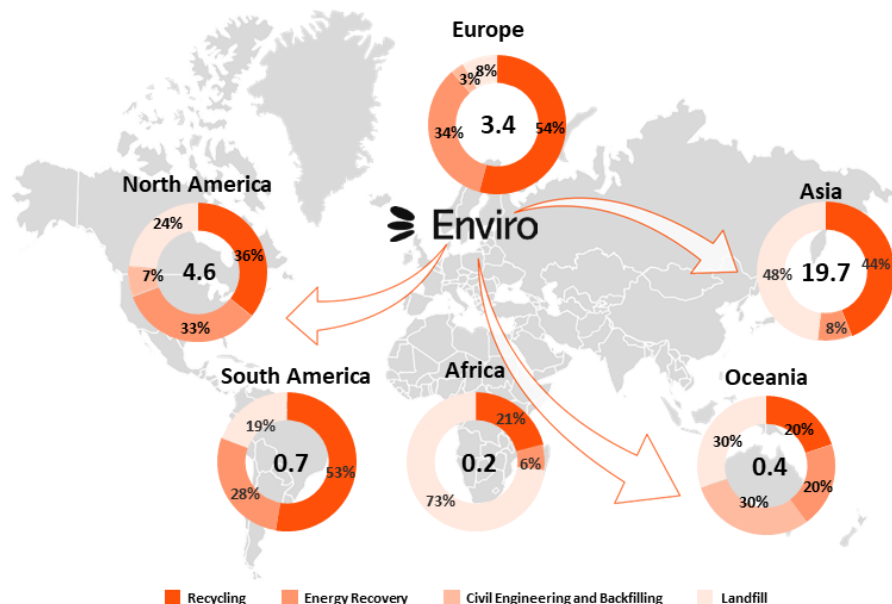
Stake in Infiniteria<sup>1</sup>

## Ownership and strategic partnership for Europe



# Plenty of feedstock and huge demand for products creates strong fundamentals for profitable growth

Global ELT volumes are massive



Source: Company information

Potential for rCB demand to reach 1 million tons by 2030



## Michelin, Bridgestone see potential for rCB demand to reach 1m tonnes by 2030

28 Nov 2022

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But existing rCB specs do not allow for total substitution of virgin carbon black



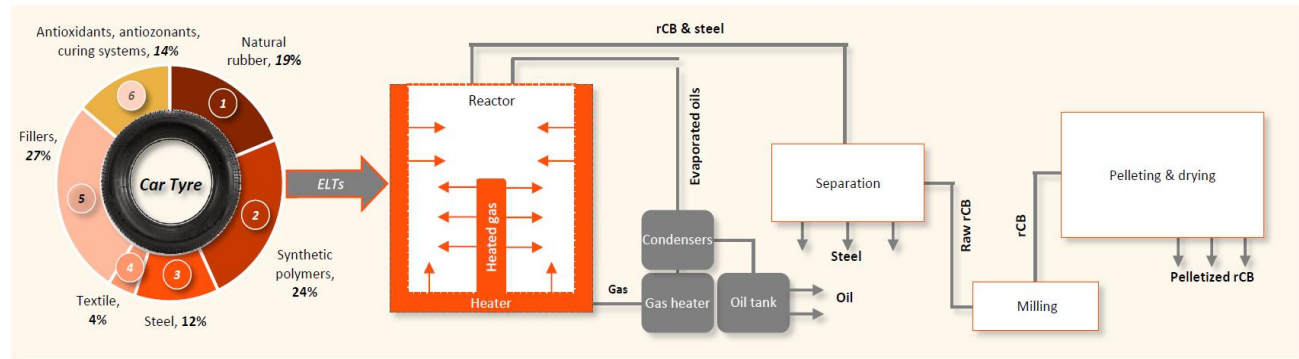
Berlin – Bridgestone and Michelin believe demand for recovered carbon black (rCB) could reach 1 million tonnes by 2030 – if recycling technologies continue to develop over the coming years.





Existing capacity to produce rCB that meets tire makers' specifications was small compared to the total carbon black market, they said a joint presentation at the Smithers Recovered Carbon Black Conference, held 16-17 Nov in Berlin.

The two tire majors, which have been pushing for a global alliance to promote the use of rCB since last year, added that existing rCB specifications do not allow for "total substitution" of all grades of virgin carbon black.

# Proprietary technology to extract valuable recovered raw materials from end-of-life tyres

## Pyrolysis – from End-Of-Life Tires to valuable recycled raw materials



Product	 <p>Tyre pyrolysis oil (50%)</p>	 <p>Recovered carbon black (30%)</p>	 <p>Steel (15%)</p>	 <p>Gas (5%)</p>
Commentary	<p>Polymers coupled with vulcanization chemicals and textiles are transformed into oil, where natural rubber is the main component that builds up the bio content in the oil</p>	<p>Fillers (mainly carbon black and silica) along with some of the vulcanization chemicals (zinc and sulfur) builds up the recovered carbon black</p>	<p>Steel is separated from the raw rCB and compacted into transportable bales</p>	<p>Origin from polymers and vulcanization chemicals</p>

## European structure: Joint Venture with significant value creation potential



The joint venture targets a 1,000,000-tonne annual end-of-life tire recycling capacity – ca 1/3 of European supply

Enviro and Antin Infrastructure Partners to establish the first step for world's first large-scale recycling group in Europe, supported by Michelin

Offering a European supply of valuable, sustainable resources, supporting strategic autonomy



Aim to recycle  
~ 30%  
of annual End-Of-Life  
tires in Europe

SEK 2 billion  
multi-year off-take agreements



Contribute to European  
strategic autonomy

# The Uddevalla plant construction is well underway – first full-scale plant

## Plant capacity

**34 500 t | Capacity**

- Yearly recycling capacity of 34 500 tonnes end of life tyres
- 5 reactors in Uddevalla 1, with possibility to double the capacity



Source: Company information

<sup>1</sup> Enviro's compensation in the form of Milestones so far.

<sup>2</sup> The proceeds from the option will go to Infiniteria. The strike price, currently EUR ~30m, is variable and contingent on i.a. the total invested amount and an interest component. Enviro is reviewing its capital structure to finance exercising the option.

## Strong customer demand



**SEK 2bn | Offtake contracts**

- A majority of capacity already committed through off-take agreement amounting to SEK 2 billion
- Strong demand for additional volumes from current and new customers

## Enviro's ownership in Infiniteria

**c.7% | Ownership**

- Enviro's approximate ownership in Infiniteria, in capital and votes respectively
- Share received as payment for SEK 75m in cost reimbursements and milestone payments<sup>1</sup>
- Enviro has the option<sup>2</sup> to increase its ownership share to ~30%





# Financial update

## Scandinavian Enviro Systems financials for Q2 2025 and YTD Q2 2025

Amounts in SEK k	Apr-Jun 2025	Apr-Jun 2024	Jan-Jun 2025	Jan-Jun 2024
<b>Operating income</b>				
Net sales	19 949	58 548	27 300	116 172
Other operating income	213	-	213	-
Changes in stocks of finished goods	1 339	- 13	2 294	2
	<b>21 501</b>	<b>58 534</b>	<b>29 807</b>	<b>116 175</b>
<b>Operating expenses</b>				
Raw materials and consumables	- 1 810	- 1 133	- 4 251	- 2 448
Other external costs	- 13 723	- 12 012	- 25 253	- 22 807
Personnel costs	- 20 990	- 12 344	- 34 889	- 23 730
Depreciation of tangible and intangible assets	- 4 421	- 4 045	- 8 797	- 8 082
Amortization of acquired goodwill	-	-	-	-
	- 40 945	- 29 534	- 73 190	- 57 067
<b>Operating profit/loss</b>	<b>- 19 444</b>	<b>29 000</b>	<b>- 43 383</b>	<b>59 108</b>
<b>Profit/loss from financial items</b>				
Interest income and similar items	- 271	2 119	638	3 193
Interest expenses and similar items	- 1 442	- 659	- 1 796	- 1 037
	- 1 713	1 461	- 1 158	2 156
<b>Profit/loss after financial items</b>	<b>- 21 157</b>	<b>30 461</b>	<b>- 44 541</b>	<b>61 264</b>
Tax for the period	-	-	-	-
<b>Profit/loss for the period</b>	<b>- 21 157</b>	<b>30 461</b>	<b>- 44 541</b>	<b>61 264</b>

Source: Company information



## Key investment highlights



1

Proprietary technology proven in commercial application at plant since 2016 with world-leading technology and modular production process

2

Strong financial (and environmental) business case

3

Massive market potential with around 3.4 million tonnes of end-of-life tires annually in Europe alone and great demand for products (TPO, rCB, steel) – key offtake agreements in place

4

Prepared for rapid scaling – blueprint of technology and modular plant concept fully developed

5

Structure in place for European rollout of recycling plants through Infiniteria supported by Antin Infrastructure Partners

6

Huge potential beyond Europe – already recognized by new potential investors and partners



Q&A



